

Environment and Planning Directorate (EPD) Evaluation Plan 2014-2018

The EPD Evaluation Plan includes:

1. Outcomes of previously planned evaluations
2. A schedule of evaluations for the next four years

Year	Project/Policy /Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	Outcome of Evaluation







2012-15	Master Planning Program	Has the funding from 2011-12 budget initiative for the Master Planning Program delivered the required benefits.	The review will evaluate the outcomes in relation to delivering value for money benefits.	To be further developed over out years of the Evaluation Plan.	<p>In progress. To be carried forward to 2014-15</p> <p>Master plans for the group centres of Dickson, Kingston, Kambah, Erindale and the Tuggeranong town centre have been completed. Pialligo Rural village has also been completed.</p> <p>Master plans are currently underway for the Weston Creek and Mawson group centres, Woden town centre and Oaks Estate.</p> <p>Master plans to commence shortly include Belconnen town centre, Calwell group centre and Tharwa Rural village. Investigations for Curtin and Kippax group centres are anticipated to commence in 2014/15.</p> <p>Endorsed master plans are given statutory effect through Territory Plan precinct codes.</p>
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ACT
Government

Environment and
Sustainable Development

ESDD Evaluation Plan 2013-17

Delivering better outcomes through evaluation

April 2014

Introduction

The ESDD Evaluation Plan 2013-17 has been prepared in accordance with the annual requirements in the ACT's Government's Evaluation Policy and in consultation with ESDD's business areas.

This Plan builds on ESDD's 2013 Evaluation Plan and outlines:

- what ESDD will do to continue to build the capacity of the Directorate to 'do' evaluation well; and
- a schedule of evaluations to be conducted in the coming years.

Objective

Our objective is to build evaluation capability so that we can deliver better outcomes to the ACT Community through our policies, programs and services.

Guiding Principles

ESDD's approach to evaluation will be guided by the following seven principles:

1. Foster a culture of evaluation

An organisational culture that takes evaluation seriously is essential to the realisation of the benefits of evaluation. ESDD will accordingly seek to raise awareness of the importance of evaluation, value evaluation knowledge and experience within the Directorate, and give due recognition to excellence in evaluation practice.

2. Build evaluation capability

ESDD will continue to build the Directorate's evaluation capability in a number of ways, including through up-skilling its staff via targeted training, and making guidance material and informed assistance available. The Governance Team will develop as a central point of evaluation expertise available to officers from ESDD's business areas.

3. Plan to Evaluate

ESDD will routinely integrate the evaluation of its policies and programs into its business planning.

4. Evaluate Strategically

Given the breadth of ESDD's activities and the limits of its resources, it is not possible to review every policy and program every year. The Directorate will accordingly take into consideration a range of factors including scale, risks and costs in prioritising its evaluation activities.

5. Conduct High Standard Evaluations

The Directorate will seek to ensure that the evaluations it conducts reflect contemporary best practice. They will be undertaken with rigour, integrity and care.

6. Make Evaluation Count

ESDD will make evaluations count. The findings of past evaluations will be used to refine policy and the delivery of the Directorate's programs.

7. Participate in Whole of Government Evaluation Maturation Development

ESDD will work with other Directorates to facilitate the development of evaluation maturity across Government, including, where appropriate, through participating in the evaluation of activities delivered by multiple Directorates.

Implementation

ESDD will continue to build a culture where evaluation matters by undertaking a range of practical activities guided by the principles discussed above.

What we will do

To continue the Directorate's evaluation journey we will:

- establish partnerships between the Governance Team (as the Directorate's central point of evaluation expertise) and business units conducting evaluations;
- provide training for relevant staff in the requirements for evaluation, the basis upon which evaluation should be conducted and techniques for evaluation;
- facilitate internal discussion on the Government's evaluation policy, the value of evaluation, and best practice with project officers in those areas undertaking evaluations;
- commence the consideration of 'Evaluation Issues' as a quarterly standing agenda item at Executive Management Board meetings;
- provide access to evaluation knowledge, tools and templates and examples through the intranet; and
- develop a matrix that considers material risk and complexity for prioritising future evaluation projects particularly in a resource constrained environment.

Need help?

Governance Team members are available to provide advice and support for your evaluation activities. Please contact:

- *Geoff Stannard, Senior Manager Governance x77472*

ESDD EVALUATION PLAN 2013-17: MARCH 2014 UPDATE

No.	Year	Project/Policy/Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	Progress update (quarterly)
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No.	Year	Project/Policy/Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	Progress update (quarterly)
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No.	Year	Project/Policy/Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	Progress update (quarterly)
[Redacted content]						
13	2012-15	Master Planning Program	Has the additional funding, involving \$1.0 million for 2011-12 delivered the benefits required?	The review will evaluate the outcomes in relation to delivering value for money benefits.	To be further developed over out years of the Evaluation Plan. Initial preliminary discussions held with Minister in August	

No.	Year	Project/Policy/Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	Progress update (quarterly)
					2013 on the future operation of the Master Planning Program.	



No.	Year	Project/Policy/Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	Progress update (quarterly)
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No.	Year	Project/Policy/Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	Progress update (quarterly)
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Environment and Planning Directorate (EPD) Evaluation Plan 2014-2018

6 Month Progress Report

Division	Year	Project/Policy/ Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	Update/Outcome of Evaluation (Not Started / In Progress / Completed) <ul style="list-style-type: none"> • <i>Please provide a brief progress update on evaluation activity currently being undertaken.</i> • <i>For completed evaluations, provide a summary of key outcomes and results from evaluation activities (including how this information has informed subsequent policy and program development within the Directorate)</i>
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<p>Strategic Planning (Planning & Heritage)</p>	<p>2012-15</p>	<p>Master Planning Program</p>	<p>Has the funding from 2011-12 budget initiative for the Master Planning Program delivered the required benefits.</p>	<p>The review will evaluate the outcomes in relation to delivering value for money benefits.</p>	<p>To be further developed over out years of the Evaluation Plan.</p>	<p>In progress. Master plans for the group centres of Dickson, Kingston, Kambah, Erindale, Weston and the Tuggeranong town centre have been completed. Pialligo Rural village and Oaks Estate have also been completed. Master plans are currently underway for the Mawson and Curtin group centres, and the Woden and Belconnen town centres. Master plans to commence shortly include Calwell and Kippax group Centres and Tharwa Rural village. Endorsed master plans are given statutory effect through Territory Plan precinct codes.</p>
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EPD EVALUATION PLAN

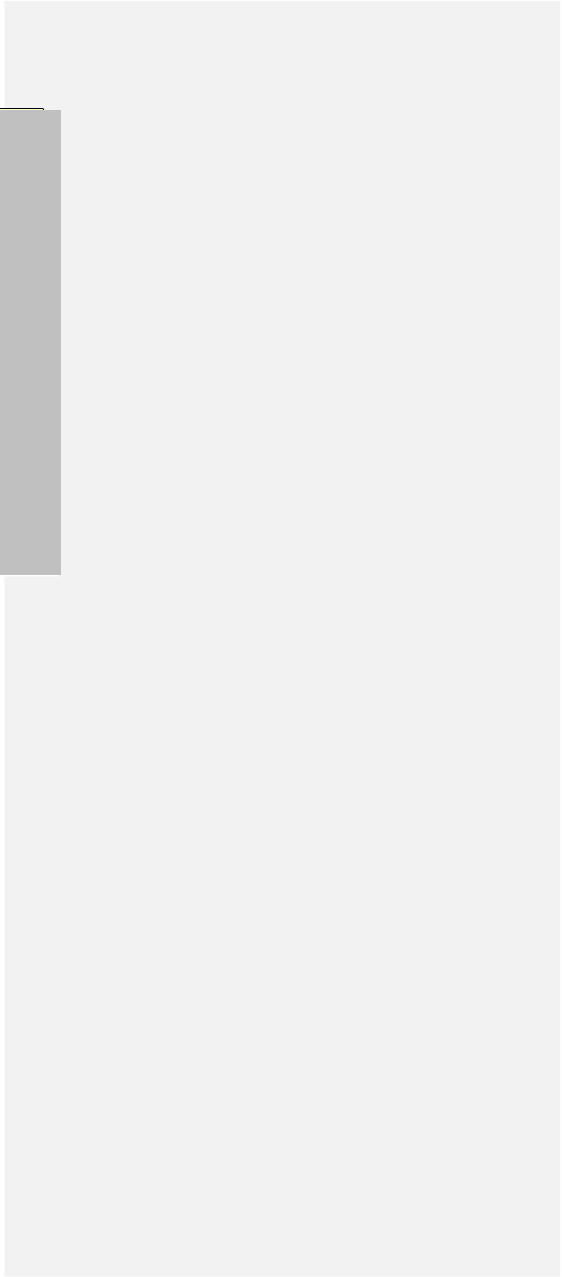
Evaluation Outcomes 2013-14

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<i>Sustainability and Climate Change</i>	<u>121240</u>

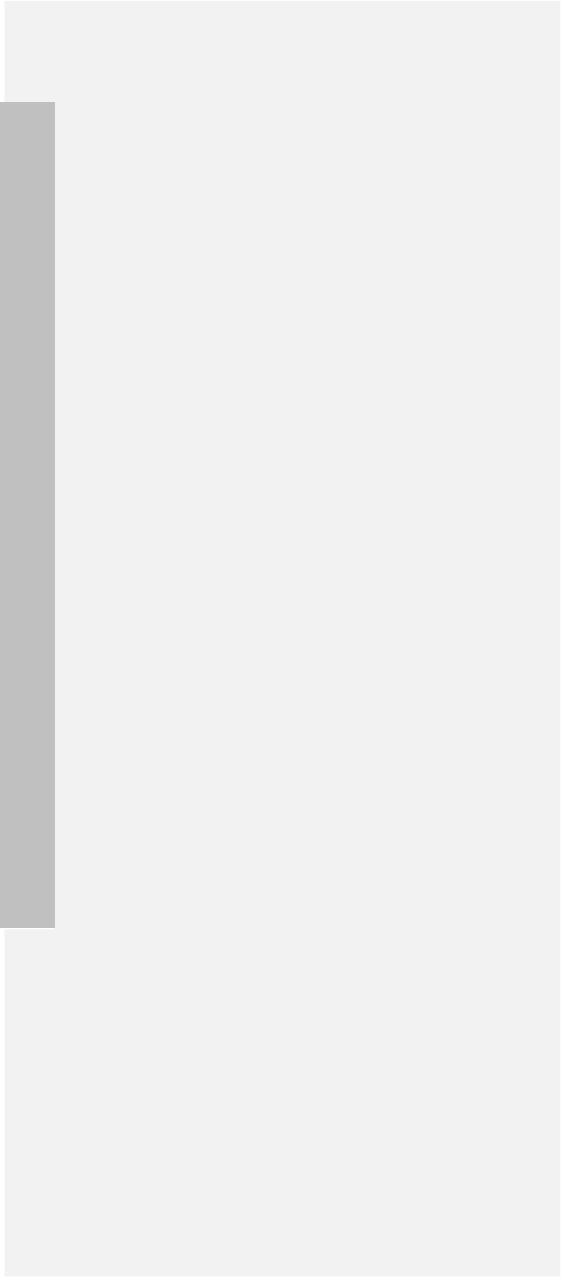
Planning Delivery

Section	Year	Project/Policy /Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	<p style="text-align: center;">Outcome</p> <p><i>Provide a summary of outcomes from evaluations undertaken as per the previous "Evaluation Schedule/Plan". This should include:</i></p> <ul style="list-style-type: none"> • <i>A summary of key outcomes and results from these activities (including how this information has informed subsequent policy and program development within the Directorate)</i> • <i>Justification/rationale for identified evaluations which were not undertaken over the year.</i>



Construction and Client Services

Section	Year	Project/Policy/ Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	<p style="text-align: center;">Outcome</p> <p><i>Provide a summary of outcomes from evaluations undertaken as per the previous "Evaluation Schedule/Plan". This should include:</i></p> <ul style="list-style-type: none"> • <i>A summary of key outcomes and results from these activities (including how this information has informed subsequent policy and program development within the Directorate)</i> • <i>Justification/rationale for identified evaluations which were not undertaken</i>



Environment

Section	Year	Project/Policy/ Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	<p style="text-align: center;">Outcome</p> <p><i>Provide a summary of outcomes from evaluations undertaken as per the previous "Evaluation Schedule/Plan". This should include:</i></p> <ul style="list-style-type: none"> • <i>A summary of key outcomes and results from these activities (including how this information has informed subsequent policy and program development within the Directorate)</i> • <i>Justification/rationale for identified evaluations which were not undertaken over the year.</i>

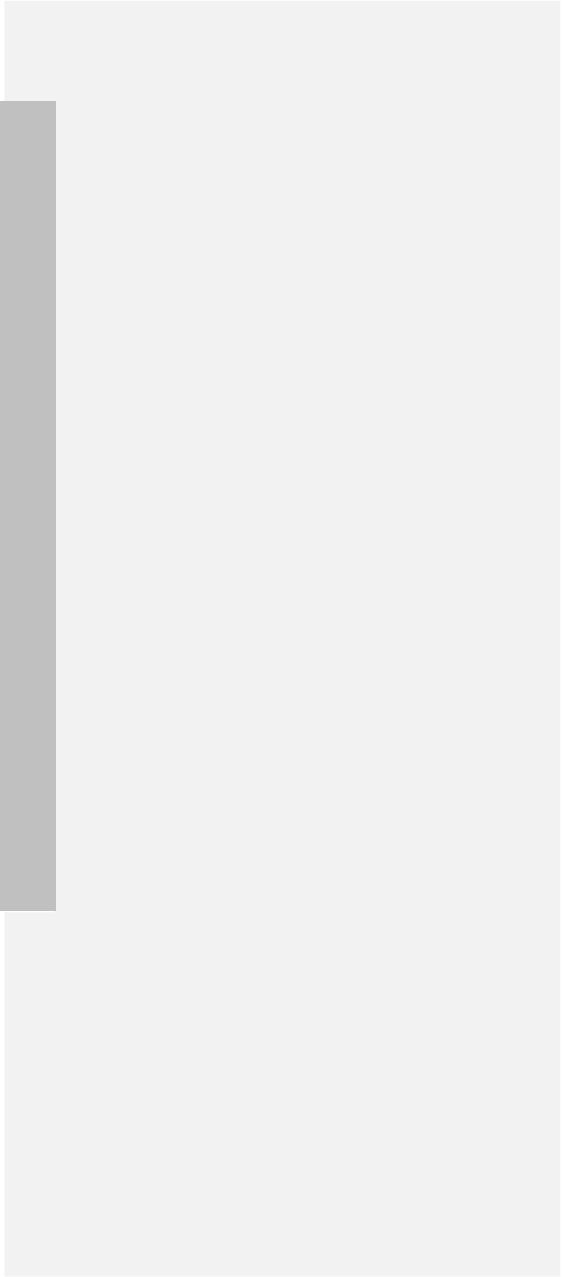


Strategic Planning

Section	Year	Project/Policy /Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	<p style="text-align: center;">Outcome</p> <p><i>Provide a summary of outcomes from evaluations undertaken as per the previous "Evaluation Schedule/Plan". This should include:</i></p> <ul style="list-style-type: none"> • <i>A summary of key outcomes and results from these activities (including how this information has informed subsequent policy and program development within the Directorate)</i> • <i>Justification/rationale for identified evaluations which were not undertaken over the year.</i>

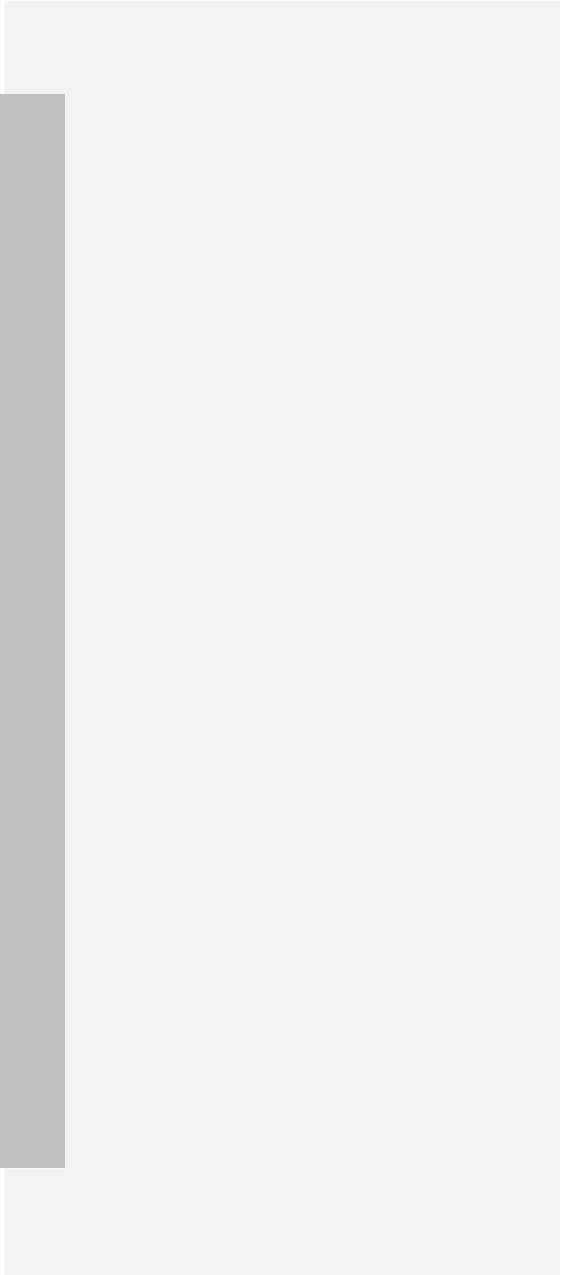
Planning and Heritage	2012-15	Master Planning Program	Has the additional funding, involving \$1.0 million for 2011-12 delivered the benefits required?	The review will evaluate the outcomes in relation to delivering value for money benefits.	To be further developed over out years of the Evaluation Plan. Initial preliminary discussions held with Minister in August 2013 on the future operation of the Master Planning Program.	<p>Master plans address key actions and strategies identified in the ACT Planning Strategy for a more compact, efficient and sustainable city by focusing urban intensification in existing town centres, group centres and transit corridors.</p> <p>Master plans for the group centres of Dickson, Kingston, Kambah, Erindale and the Tuggeranong town centre have been completed. Pialligo Rural village has also been completed.</p> <p>Master plans are currently underway for the Weston Creek and Mawson group centres, Woden town centre and Oaks Estate.</p> <p>Master plans to commence shortly include Belconnen town centre, Calwell group centre and Tharwa Rural village. Investigations for Curtin and Kippax group centres are anticipated to commence in 2014/15.</p> <p>Endorsed master plans are given statutory effect through Territory Plan precinct codes.</p>
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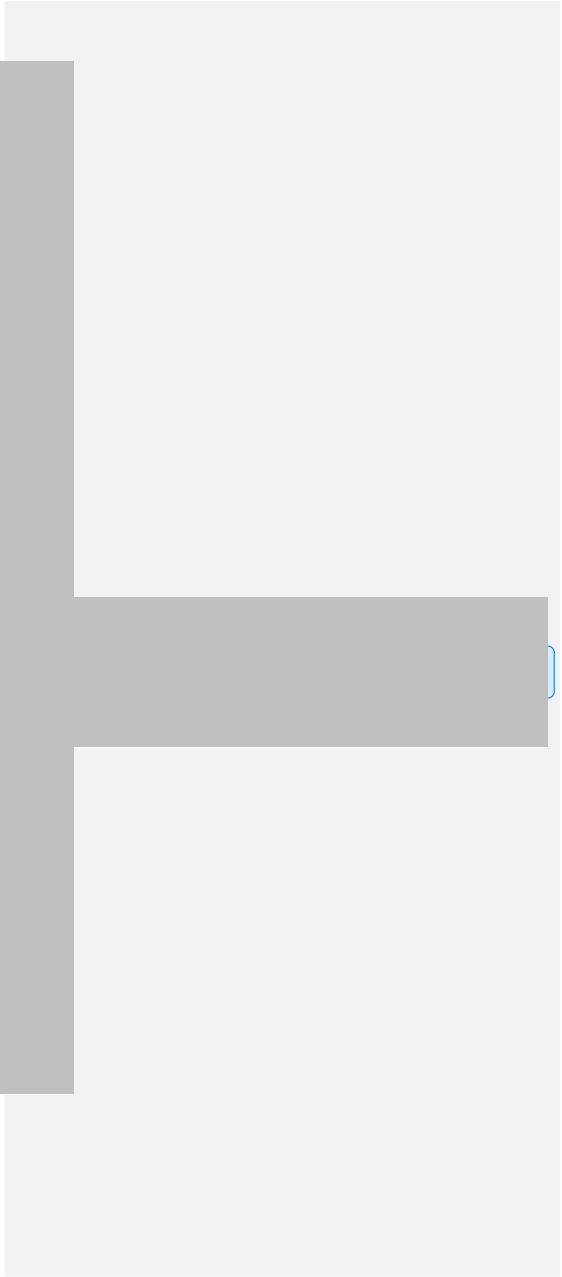




Sustainability and Climate Change

Section	Year	Project/Policy /Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	<p style="text-align: center;">Outcome</p> <p><i>Provide a summary of outcomes from evaluations undertaken as per the previous "Evaluation Schedule/Plan". This should include:</i></p> <ul style="list-style-type: none"> • <i>A summary of key outcomes and results from these activities (including how this information has informed subsequent policy and program development within the Directorate)</i> • <i>Justification/rationale for identified evaluations which were not undertaken</i>
[Redacted Content]						







ESDD EVALUATION PLAN 2013-17

Please provide an update on the ESDD Evaluation Plan for the period 2013-17. This should include:

- Removing from the Evaluation Plan, evaluations which have been complete or no longer necessary.
- Refining, as necessary, upcoming evaluations which have previously been identified and identifying, where relevant, any additional evaluations.
- Ensuring the out years are also populated with scheduled evaluations.

The Plan should be strategically focussed, noting only significant evaluation activity as determined by an assessment of materiality, risk and complexity, and may include key Government priorities, infrastructure projects, and implementation of Budget initiatives. In developing the Plan each division should look to include 2 or 3 high level items, and should consider current business, previous audits, and the schedule of EPC.

Year	Project/Policy/Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation
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Year	Project/Policy/Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation
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Year	Project/Policy/Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation
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Attachment B

Year	Project/Policy/Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation
[Redacted content]				

Year	Project/Policy/Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation
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Attachment B

Year	Project/Policy/Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation
[Redacted content]				

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Year	Project/Policy/Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation
2012-15	Master Planning Program	Has the additional funding, involving \$1.0 million for 2011-12 delivered the benefits required?	The review will evaluate the outcomes in relation to delivering value for money benefits.	To be further developed over out years of Evaluation Plan.

Environment and Planning Directorate (EPD) Evaluation Plan 2015-2019

Please provide an update on the EPD Evaluation Plan for the period 2015-19. This should include:

- **Section A – Outcomes of Evaluations 2015-16**
 - Please provide a brief progress update on evaluation activity currently being undertaken.
 - For completed evaluations, provide a summary of key outcomes and results from evaluation activities (including how this information has informed subsequent policy and program development within the Directorate)

- **Section B – Scheduled Evaluations 2016 -2019**
 - Please identify any evaluations scheduled over the next 4 years (2016-19).

Please note: In developing the Plan each division should look to include 3 or 4 high level items. The Plan should be strategically focussed, noting only significant evaluation activity as determined by an assessment of materiality, risk and complexity, and may include key Government priorities, projects, and implementation of Budget initiatives.

[ACT Government Evaluation Policy and Guidelines](#)

Section A – Outcomes of Evaluations 2015-16

Division	Year	Project/Policy/ Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	Update/Outcome of Evaluation (Not Started / In Progress / Completed)
Strategic Planning	2012-15	Master Planning Program	Has the funding from 2011- 12 budget initiative for the Master Planning Program	The review will evaluate the outcomes in relation to delivering value for money	To be further developed over out years of the Evaluation Plan.	In progress. Master plans for the group centres of Dickson, Kingston, Kambah, Erindale, Weston and the

Division	Year	Project/Policy/ Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	Update/Outcome of Evaluation (Not Started / In Progress / Completed)
			delivered the required benefits.	benefits.		<p>Tuggeranong town centre have been completed. Pialligo Rural village and Oaks Estate have also been completed.</p> <p>Master plans are currently underway for the Mawson and Curtin group centres, and the Woden and Belconnen town centres.</p> <p>Master plans for Calwell and Kippax group Centres and a planning study for Tharwa Rural village have commenced.</p> <p>Endorsed master plans are given statutory effect through Territory Plan precinct codes.</p>

Environment and Planning Directorate (EPD) Evaluation Plan 2014-2019

Section A – Outcomes of Evaluations 2014-15

Division	Year	Project/Policy/ Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	Update/Outcome of Evaluation
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Division	Year	Project/Policy/ Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	Update/Outcome of Evaluation
Strategic Planning (Planning)	2012-15	Master Planning Program	Has the funding from 2011-12 budget initiative for the Master Planning Program delivered the required benefits.	The review will evaluate the outcomes in relation to delivering value for money benefits.	To be further developed over out years of the Evaluation Plan.	In progress. To be carried forward to 2015-16. Master plans for the group centres of Dickson, Kingston, Kambah, Erindale, Weston and the Tuggeranong town centre have been completed. Pialligo Rural village and Oaks Estate have also been completed. Master plans are currently underway for the

Division	Year	Project/Policy/ Program	Justification for evaluation	Proposed scope of evaluation	Expected timeframe and resource requirement of evaluation	Update/Outcome of Evaluation
						<p>Mawson and Curtin group centres, and the Woden and Belconnen town centres.</p> <p>Master plans for Calwell and Kippax group Centres and a planning study for Tharwa Rural village have commenced.</p> <p>Endorsed master plans are given statutory effect through Territory Plan precinct codes.</p>

